BENJAMIN M. COLE, Ph.D.

07/01/2025

William J. Loschert Endowed Chair in Technology Entrepreneurship Professor, Strategy & Statistics Area Gabelli School of Business Fordham University 45 Columbus, Suite 522 New York, NY 10023 P: +1-646-312-8261

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ACADEMIC POSITIONS HELD

| Gabelli School of Business, Fordham University, New York, NY, USA William J. Loschert Endowed Chair in Technology Entrepreneurship Professor, Strategy & Statistics Area Faculty Advisor to the Dean on Innovation Managing Director, Family Stewardship Council Michael J. Inserra Fellow | 7/2023 onward 9/2020 onward 6/2023 onward 9/2023 onward 9/2023 onward |
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| Area Chair, Strategy & Statistics Area, Gabelli School of Business William J. Loschert Endowed Chair in Technology Entrepreneurship William J. Loschert Endowed Chair in Entrepreneurship | 7/2019-6/2022 7/2019-6/2021 7/2021-6/2023 7/2017-6/2019 |
| Interim Area Chair, Strategy & Statistics Area, Gabelli School of Business Associate Professor (with Tenure), Strategy & Statistics Area Assistant Professor, Management Systems Area | 7/2017-0/2019 7/2018-6/2019 9/2014-8/2020 9/2008-8/2014 |
| Academy of Management Journal Associate Editor, Macro Scholarship | 7/2025 onward |
| British Blockchain Association Inducted Fellow | 3/2022 onward |
| S.C. Johnson College of Business and the Samuel Curtis Johnson Graduate School of Management, Cornell University, Ithaca, NY, USA Visiting Professor, Management & Organizations Area | 7/2024-12/2024 |
| Stern School of Business, New York University, New York, NY, USA Visiting Assistant Professor, Management & Organizations Department | 9/2007-8/2008 |
| Ross School of Business, University of Michigan, Ann Arbor, MI, USA Adjunct Lecturer, Strategy Department | 9/2006-6/2007 |

ARTICLES PUBLISHED (OR FORTHCOMING) IN PEER-REVIEWED JOURNALS

• Benjamin M. Cole, Kyle J. Emich & Brent J. Horton (2024) "Disclosing Hazards to Oil Spill Cleanup Workers: An Empirical Analysis," *Berkeley Journal of Employment and Labor Law*, Vol. 45 (1): 1-54: https://doi.org/10.15779/Z38F47GV7W

- Mitali Banerjee, Benjamin M. Cole & Paul Ingram (2023) "Distinctive from What? And for Whom? Deep Learning-based Product Distinctiveness, Social Structure, and Third-Party Certifications," Academy of Management Journal, Vol. 66 (4): 1016-1041: https://doi.org/10.5465/amj.2021.0175
- Xiao-Ping Chen & Benjamin M. Cole (2023) "Achieving Mutual Understanding Without Saying a Word: The Conceptualization of *Moqi* and a Process Model," *Management and Organization Review*, Vol. 19 (1): 3-31: https://doi.org/10.1017/mor.2022.9
- Benjamin M. Cole, Anne Haubo Dyhrberg, Sean Foley & Jiri Svec (2022) "Can Bitcoin be Trusted? Quantifying the Economic Value of Blockchain Transactions?," *Journal of International Financial Markets, Institutions & Money*, Vol. 79 (July): 101577: https://doi.org/10.1016/j.intfin.2022.101577
- Allen Liao & Benjamin M. Cole (2021) "The Paradox of China's Tobacco Industry: Competition through Monopoly Policy," *Industrial and Corporate Change*, Vol. 30 (6): 1479-1498: https://doi.org/10.1093/icc/dtab024
- Julian Friedland, Kyle Emich & Benjamin M. Cole (2020) "Uncovering the Moral Heuristics of Altruism: A Philosophical Scale," *PLOS One*, Vol. 15 (3): 1-26: https://doi.org/10.1371/journal.pone.0229124
- David Oliver & Benjamin M. Cole (2019) "The Interplay of Product and Process in Skunkworks Identity Work: An Inductive Model," *Strategic Management Journal*, Vol. 40 (9): 1491-1514: https://onlinelibrary.wiley.com/doi/10.1002/smj.3034
- Benjamin M. Cole & David Chandler (2019) "A Model of Offensive Impression Management: Edison Versus Westinghouse in the War of the Currents," *Administrative Science Quarterly*, Vol. 64 (4): 1020-1063: https://doi.org/10.1177/0001839218821439
 - Research Highlighted in English & Chinese versions of Management Insights (2021)
- Julian Friedland & Benjamin M. Cole (2019) "From *Homo-Economicus* to *Homo-Virtus*: A System-Theoretic Model for Raising Moral Self-Awareness," *Journal of Business Ethics*, Vol. 155 (1): 191-205: https://doi.org/10.1007/s10551-017-3494-6
- Benjamin M. Cole (2016) "Conditional Affiliation Industries: Accounting for the Stability of Portfolio Relations among Specialized Project-Based Firms (PBFs)," *Long Range Planning*, Vol. 49 (6): 674-690: https://doi.org/10.1016/j.lrp.2015.09.003
- Benjamin M. Cole (2015) "Lessons from a Martial Arts Dojo: A Prolonged Process Model of High Context Communication," *Academy of Management Journal*, Vol. 58 (2): 567-591: https://doi.org/10.5465/amj.2012.0986
 - Finalist, Gustavson Best Qualitative Paper Award, International Management Division, Academy of Management (2013)
 - Finalist, Douglas Nigh Award for the Best Interdisciplinary Paper authored by Junior Scholar(s), International Management Division, Academy of Management (2013)
 - Published in Academy of Management Proceedings (2013) as "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures"
- Benjamin M. Cole, Brent Horton & Ryan Vacca (2014) "Food for Thought: Genetically Modified Seeds as *De Facto* Standard Essential Patents," *University of Colorado Law Review*, Vol. 85 (2): 313-375: http://lawreview.colorado.edu/wp-content/uploads/2014/01/8.-85.2-Cole_Final.pdf
- Solange E. Badano, Steven J. Burgermeister, Sidney Henne, Sean T. Murphy & Benjamin M. Cole (2014) "Legitimacy Concerns in Animal Advocacy Organizations during the Michael Vick Dogfighting Scandal," Society & Animals: Journal of Human-Animal Studies, Vol. 22 (2): 111-134: https://doi.org/10.1163/15685306-12341243
- Julian Friedland & Benjamin M. Cole (2013) "Expanding the Motivations for Altruism: A Philosophical Perspective," *Journal of Organizational Behavior*, Vol. 34 (8): 1202-1206: https://doi.org/10.1002/job.1900.
- Benjamin M. Cole & Preeta M. Banerjee (2013) "Morally Contentious Technology-Field Intersections: The Case of Biotechnology in the United States," *Journal of Business Ethics*, Vol. 115 (3): 555-574: https://doi.org/10.1007/s10551-012-1416-1
- Preeta M. Banerjee & Benjamin M. Cole (2012) "A Study of Biotechnology Start-ups Undergoing Leadership Change: Antecedents of Change and Endogenous Performance Consequences," *Technovation*, Vol. 32 (Sept.-Oct.): 568-578: https://doi.org/10.1016/j.technovation.2012.05.003
- Preeta M. Banerjee & Benjamin M. Cole (2011) "Globally Radical Technologies and Locally Radical Technologies: The Role of Audiences in the Construction of Innovative Impact in Biotechnology,"

IEEE Transactions on Engineering Management, Vol. 58 (2): 262-274: https://doi.org/10.1109/TEM.2010.2049851

- Preeta M. Banerjee & Benjamin M. Cole (2010) "Breadth-of-Impact Frontier: How Firm-Level Decisions and Selection Environment Dynamics Generate Boundary-Spanning Inventions," *Technovation*, Vol. 30 (July-Aug.): 411-419: https://doi.org/10.1016/j.technovation.2010.03.001
- Benjamin M. Cole & Preeta M. Banerjee (2010) "Unitary Regulatory Supervision or Multi-Entity Supervision? A Computational Approach to a Numbers Problem in Financial Regulation," Regulation & Governance, Vol. 4 (Dec.): 435-464: https://doi.org/10.1111/j.1748-5991.2010.01089.x

WORK IN PROGRESS

- Yan Bai & Benjamin M. Cole (2024) "The Flip-Side of Nonmarket Strategies: How Regulatory Universality Principles Benefit Firms across Regulatory Regimes"
- Yan Bai & Benjamin M. Cole (2024) "Why 'Model Corporate Citizens' May Flub Learning from Failure: How Proactivity Harms the Ability of Firms to Mitigate Repeats of Product Failures"
- Navid Asgari & Benjamin M. Cole (2024) "Complementary Learning Approach for Mechanism-Based Theorizing: Generative AI as Co-Pilot for Text Classification"
- Winslow Robertson, Xabier Barriola & Benjamin M. Cole (2024) "The Role of Owner Ideology in Preferential Hiring/Retention Decisions: How 14th/15th Player Positions on NBA Rosters Serve as Race-Based Sinecures"
- Chak Fu Lam, Benjamin M. Cole, Xiaoping Chen & Wei He (2024) "Planting Seeds in Another's Mind: Inception and the Veil of Agency"
- Chaitra Nagaraja & Benjamin M. Cole (2024) "The Hidden Challenges of Separable Data in Strategy Scholarship: Issues and Resolutions"
 - Winner, Best Poster Award (Non-student), Social Statistics Section, American Statistical Association (2019) as "Confidence Intervals for Marginal Effects and Predictive Margins in Logit Models"
- Jiuchang Wei, Qianwen Shao, Yi-Na Li, Haipeng (Allan) Chen & Benjamin M. Cole (2024) "Two Peas in a Pod: The Effect of Facial Similarity on Firm Value in CEO Succession"
- JiuChang Wei, Wang Ao, Xiao-Ping Chen, Benjamin M. Cole (2024) "To Respond or Not to Respond? The Effects of Media Reputation on CEO's Hesitation in Publicly Responding to Organizational Crisis"
- Brian Soebbing, Benjamin M. Cole & Marvin Washington (2024) "Rituals as Conditional Enactments: The Initiation and Evolution of the NBA Players Draft"
- Brian Soebbing, Benjamin M. Cole & Marvin Washington (2024) "Lessons from Arrest Disproportionality among NFL Athletes: Race, Resources, Ascribed Status and Achieved Status Effects"
- Benjamin M. Cole (2024) 'It's Complicated': The Complications of Public Blockchains for Supply Chains"

EDITORIAL REVIEW BOARDS

• Academy of Management Journal (July 2014 – present)

DOCTORAL COMMITTEE WORK

- President, PhD Tribunal Yan Bai, PhD conferred by ESADE, 2024
- Committee Chair Tianliang 'Allen' Liao, DPS jointly conferred by Fordham Univ. & Peking Univ., 2022

BOOKS

| • | Masaaki Hatsumi & Benjamin Cole (2012) <u>Understand? Good. Play! – Words of</u> | 2012 |
|---|--|------|
| | Consequence, 2nd edition, Bushin Books LLC, New York, NY (ISBN: 0-9710849-9-8) | |
| • | Masaaki Hatsumi & Benjamin Cole (2001) <u>Understand? Good. Play! – Words of</u> | 2001 |
| | Consequence, Bushin Books, Ann Arbor, MI (ISBN: 0-9710849-5-5) | |

GRANTS, AWARDS & RECOGNITION

| Associate Editor, Academy of Management Journal Dean's Award for Excellence in Research, Gabelli School of Business, Fordham University Inducted Fellow, British Blockchain Association William J. Loschert Endowed Chair in Entrepreneurship Research Committee Service Award, OMT Division, Academy of Management William J. Loschert Endowed Chair in Technology Entrepreneurship Editorial Board Outstanding Reviewer Award, Academy of Management Journal Dean's Award for Excellence in Research, Gabelli School of Business, Fordham University William J. Loschert Endowed Chair in Entrepreneurship Best Poster Award (Non-student), Social Statistics Section, American Statistical Association: "Confidence Intervals for Marginal Effects and Predictive Margins in Logit Models" (with Chaitra Nagaraja) Editorial Board Outstanding Reviewer Award, Academy of Management Journal Dean's Award for Excellence in Research, Gabelli School of Business, Fordham University Finalist, Gustavson Best Qualitative Paper Award, International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Finalist, Douglas Nigh Award for the Best Interdisciplinary Paper authored by Junior Scholar(s), International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Fically Fellowship, Project Title: "Social Dynamics and Entrepreneurial Venture Value," Fordham University New Faculty Research Grant, Project Title: "Cognitive Diversity and Routine Enactment: Linking Heterogeneity to Group Performance," Investigators: Benjamin Cole (Principal Investigator), Preeta Bane | SO | CHOLARSHIP | |
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| William J. Loschert Endowed Chair in Entrepreneurship Research Committee Service Award, OMT Division, Academy of Management William J. Loschert Endowed Chair in Technology Entrepreneurship Editorial Board Outstanding Reviewer Award, Academy of Management Journal Dean's Award for Excellence in Research, Gabelli School of Business, Fordham University William J. Loschert Endowed Chair in Entrepreneurship Best Poster Award (Non-student), Social Statistics Section, American Statistical Association: "Confidence Intervals for Marginal Effects and Predictive Margins in Logit Models" (with Chaitra Nagaraja) Editorial Board Outstanding Reviewer Award, Academy of Management Journal Dean's Award for Excellence in Research, Gabelli School of Business, Fordham University Finalist, Gustavson Best Qualitative Paper Award, International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Finalist, Douglas Nigh Award for the Best Interdisciplinary Paper authored by Junior Scholar(s), International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Faculty Fellowship, Project Title: "Social Dynamics and Entrepreneurial Venture Value," Fordham University New Faculty Research Grant, Project Title: "Cognitive Diversity and Routine Enactment: Linking Heterogeneity to Group Performance," Investigatory Finalist, INFORMS Organization Science Dissertation Proposal Competition ABCD Reviewer Award, OMT Division, Academy of Management Coof (11 recipients of 538 reviewers) ABCD Reviewer Award, OMT Division, Academy of Management Coutstanding Reviewer Award, BPS Division, Academy of Management Outstanding Reviewer A | | University | |
| Research Committee Service Award, OMT Division, Academy of Management William J. Loschert Endowed Chair in Technology Entrepreneurship Editorial Board Outstanding Reviewer Award, Academy of Management Journal Dean's Award for Excellence in Research, Gabelli School of Business, Fordham University William J. Loschert Endowed Chair in Entrepreneurship Best Poster Award (Non-student), Social Statistics Section, American Statistical Association: "Confidence Intervals for Marginal Effects and Predictive Margins in Logit Models" (with Chaitra Nagaraja) Editorial Board Outstanding Reviewer Award, Academy of Management Journal Dean's Award for Excellence in Research, Gabelli School of Business, Fordham University Finalist, Gustavson Best Qualitative Paper Award, International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Finalist, Douglas Nigh Award for the Best Interdisciplinary Paper authored by Junior Scholar(s), International Management Division, Academy of Management: "Conservation of Responsibility & Context Communication Cultures" Faculty Fellowship, Project Title: "Social Dynamics and Entrepreneurial Venture Value," Fordham University New Faculty Research Grant, Project Title: "Cognitive Diversity and Routine Enactment: Linking Heterogeneity to Group Performance," Investigators: Benjamin Cole (Principal Investigator), Preeta Banerjee (Co-Principal Investigator) Finalist, INFORMS Organization Science Dissertation Proposal Competition ABCD Reviewer Award, OMT Division, Academy of Management (11 recipients of 540 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 51,100 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers)< | • | Inducted Fellow, British Blockchain Association | 2022 |
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| Editorial Board Outstanding Reviewer Award, Academy of Management Journal Dean's Award for Excellence in Research, Gabelli School of Business, Fordham University William J. Loschert Endowed Chair in Entrepreneurship Best Poster Award (Non-student), Social Statistics Section, American Statistical Association: "Confidence Intervals for Marginal Effects and Predictive Margins in Logit Models" (with Chaitra Nagaraja) Editorial Board Outstanding Reviewer Award, Academy of Management Journal Dean's Award for Excellence in Research, Gabelli School of Business, Fordham University Finalist, Gustavson Best Qualitative Paper Award, International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Finalist, Douglas Nigh Award for the Best Interdisciplinary Paper authored by Junior Scholar(s), International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Faculty Fellowship, Project Title: "Social Dynamics and Entrepreneurial Venture Value," Fordham University New Faculty Research Grant, Project Title: "Cognitive Diversity and Routine Enactment: Linking Heterogeneity to Group Performance," Investigators: Benjamin Cole (Principal Investigator), Preeta Banerjee (Co-Principal Investigator) Finalist, INFORMS Organization Science Dissertation Proposal Competition ABCD Reviewer Award, OMT Division, Academy of Management Condition of 540 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management | • | Research Committee Service Award, OMT Division, Academy of Management | 2021 |
| Dean's Award for Excellence in Research, Gabelli School of Business, Fordham University William J. Loschert Endowed Chair in Entrepreneurship Best Poster Award (Non-student), Social Statistics Section, American Statistical Association: "Confidence Intervals for Marginal Effects and Predictive Margins in Logit Models" (with Chaitra Nagaraja) Editorial Board Outstanding Reviewer Award, Academy of Management Journal Dean's Award for Excellence in Research, Gabelli School of Business, Fordham University Finalist, Gustavson Best Qualitative Paper Award, International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Finalist, Douglas Nigh Award for the Best Interdisciplinary Paper authored by Junior Scholar(s), International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Faculty Fellowship, Project Title: "Social Dynamics and Entrepreneurial Venture Value," Fordham University New Faculty Research Grant, Project Title: "Cognitive Diversity and Routine Enactment: Linking Heterogeneity to Group Performance," Investigators: Benjamin Cole (Principal Investigator), Preeta Banerjee (Co-Principal Investigators: Benjamin Cole (Principal Investigator), Preeta Banerjee (Co-Principal Investigator) Finalist, INFORMS Organization Science Dissertation Proposal Competition ABCD Reviewer Award, OMT Division, Academy of Management (16 recipients of 540 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (55 recipients) Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) | • | William J. Loschert Endowed Chair in Technology Entrepreneurship | 2021-2019 |
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| University Finalist, Gustavson Best Qualitative Paper Award, International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Finalist, Douglas Nigh Award for the Best Interdisciplinary Paper authored by Junior Scholar(s), International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Faculty Fellowship, Project Title: "Social Dynamics and Entrepreneurial Venture Value," Fordham University New Faculty Research Grant, Project Title: "Cognitive Diversity and Routine Enactment: Linking Heterogeneity to Group Performance," Investigators: Benjamin Cole (Principal Investigator), Preeta Banerjee (Co-Principal Investigator) Finalist, INFORMS Organization Science Dissertation Proposal Competition ABCD Reviewer Award, OMT Division, Academy of Management (16 recipients of 838 reviewers) ABCD Reviewer Award, OMT Division, Academy of Management (11 recipients of 540 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (55 recipients) Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management | • | Editorial Board Outstanding Reviewer Award, Academy of Management Journal | 2016 |
| Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Finalist, Douglas Nigh Award for the Best Interdisciplinary Paper authored by Junior Scholar(s), International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" Faculty Fellowship, Project Title: "Social Dynamics and Entrepreneurial Venture Value," Fordham University New Faculty Research Grant, Project Title: "Cognitive Diversity and Routine Enactment: Linking Heterogeneity to Group Performance," Investigators: Benjamin Cole (Principal Investigator), Preeta Banerjee (Co-Principal Investigator) Finalist, INFORMS Organization Science Dissertation Proposal Competition 2007 ABCD Reviewer Award, OMT Division, Academy of Management 2007 (16 recipients of 838 reviewers) ABCD Reviewer Award, OMT Division, Academy of Management 2006 (11 recipients of 540 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management 2009 (55 recipients) Outstanding Reviewer Award, BPS Division, Academy of Management 2007 (50 recipients of 1,100 reviewers) | • | | 2015 |
| Scholar(s), International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures" • Faculty Fellowship, Project Title: "Social Dynamics and Entrepreneurial Venture Value," Fordham University • New Faculty Research Grant, Project Title: "Cognitive Diversity and Routine Enactment: Linking Heterogeneity to Group Performance," Investigators: Benjamin Cole (Principal Investigator), Preeta Banerjee (Co-Principal Investigator) • Finalist, INFORMS Organization Science Dissertation Proposal Competition • ABCD Reviewer Award, OMT Division, Academy of Management (16 recipients of 838 reviewers) • ABCD Reviewer Award, OMT Division, Academy of Management (11 recipients of 540 reviewers) • Outstanding Reviewer Award, BPS Division, Academy of Management (55 recipients) • Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) • Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) | • | Division, Academy of Management: "Conservation of Responsibility & Context | 2013 |
| Value," Fordham University New Faculty Research Grant, Project Title: "Cognitive Diversity and Routine Enactment: Linking Heterogeneity to Group Performance," Investigators: Benjamin Cole (Principal Investigator), Preeta Banerjee (Co-Principal Investigator) Finalist, INFORMS Organization Science Dissertation Proposal Competition ABCD Reviewer Award, OMT Division, Academy of Management (16 recipients of 838 reviewers) ABCD Reviewer Award, OMT Division, Academy of Management (11 recipients of 540 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (55 recipients) Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (2007 (50 recipients of 1,100 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (2006 (2006)) | • | Scholar(s), International Management Division, Academy of Management: "Conservation of Responsibility & Context Manipulation in High Context | 2013 |
| Enactment: Linking Heterogeneity to Group Performance," Investigators: Benjamin Cole (Principal Investigator), Preeta Banerjee (Co-Principal Investigator) • Finalist, INFORMS Organization Science Dissertation Proposal Competition • ABCD Reviewer Award, OMT Division, Academy of Management (16 recipients of 838 reviewers) • ABCD Reviewer Award, OMT Division, Academy of Management (11 recipients of 540 reviewers) • Outstanding Reviewer Award, BPS Division, Academy of Management (55 recipients) • Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) • Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) | • | | 2012 |
| ABCD Reviewer Award, OMT Division, Academy of Management (16 recipients of 838 reviewers) ABCD Reviewer Award, OMT Division, Academy of Management (11 recipients of 540 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (55 recipients) Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (2007 (2006)) Outstanding Reviewer Award, BPS Division, Academy of Management (2006) | • | Enactment: Linking Heterogeneity to Group Performance," Investigators: Benjamin | 2009 |
| (16 recipients of 838 reviewers) ABCD Reviewer Award, OMT Division, Academy of Management (11 recipients of 540 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (55 recipients) Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management 2006 | • | Finalist, INFORMS Organization Science Dissertation Proposal Competition | 2007 |
| ABCD Reviewer Award, OMT Division, Academy of Management (11 recipients of 540 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management (55 recipients) Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management 2006 | | ABCD Reviewer Award, OMT Division, Academy of Management | 2007 |
| Outstanding Reviewer Award, BPS Division, Academy of Management (55 recipients) Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management 2006 | • | ABCD Reviewer Award, OMT Division, Academy of Management | 2006 |
| Outstanding Reviewer Award, BPS Division, Academy of Management (50 recipients of 1,100 reviewers) Outstanding Reviewer Award, BPS Division, Academy of Management 2006 | • | Outstanding Reviewer Award, BPS Division, Academy of Management | 2009 |
| • Outstanding Reviewer Award, BPS Division, Academy of Management 2006 | • | Outstanding Reviewer Award, BPS Division, Academy of Management | 2007 |
| | • | Outstanding Reviewer Award, BPS Division, Academy of Management | 2006 |

| Outstanding Reviewer Award, BPS Division, Academy of Management | 2005 |
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| (50 recipients of 1,152 reviewers) | 2004 |
| Outstanding Reviewer Award, BPS Division, Academy of Management (64 recipients of 1,292 reviewers) | 2004 |
| PhD Research Award, Ross School of Business, University of Michigan | 2006 |
| James and Ruth Close Scholarship, Ross School of Business, University of Michi | gan 2006 |
| TEACHING | |
| Michael J. Inserra Fellowship, Gabelli School of Business | 2023 |
| Gladys and Henry Crown Award for Faculty Excellence, Gabelli School of Busine (Graduate Level), Fordham University (As Selected by Class of 2023) | ess 2023 |
| "The Favorite Business Professors Of The Class of 2022," Poets & Quants | 2023 |
| "The Last Lecture" Speaker, Gabelli School of Business (Graduate Level), Fordha University (As Selected by Class of 2023) | am 2023 |
| Dean's Award for Impact, Gabelli School of Business, Fordham University | 2022 |
| Faculty Cura Personalis Award, Gabelli School of Business (Undergraduate Leve Fordham University (As Selected by Class of 2022) | l), 2022 |
| Achievement in Belonging: Faculty Curriculum & Teaching Award, Diversity, Eq & Inclusion (DEI) Board, Gabelli School of Business, Fordham University | uity 2021 |
| • Gladys and Henry Crown Award for Faculty Excellence, Gabelli School of Busine (Graduate Level), Fordham University (As Selected by Class of 2019) | ess 2019 |
| • Top 50 Undergraduate Professors, <i>Poets & Quants</i> | 2018 |
| Dean's Award for Impact, Gabelli School of Business, Fordham University | 2018 |
| • Faculty Microgrant Recipient, Aspen Institute's Business & Society Program (1 o recipients) | f 5 2016 |
| Dean's Award for Teaching Excellence for Full-Time Faculty, Gabelli School of Business (Undergraduate Level), Fordham University (As Selected by Class of 20 | 2016 |
| Gladys and Henry Crown Award for Faculty Excellence, Gabelli School of Busine (Graduate Level), Fordham University (As Selected by Class of 2015) | ess 2015 |
| Stanley Fuchs Award, Gabelli School of Business (Graduate Level), Fordham University (As Selected by Class of 2015) | 2015 |
| Dean's Award for Teaching Excellence for Full-Time Faculty, Gabelli School of Business (Undergraduate Level), Fordham University (As Selected by Class of 20 | 2013 |
| Dean's Award for Teaching Excellence for Full-Time Faculty, College of Business Administration (Undergraduate Level), Fordham University (As Selected by Clast 2009) | |
| Named among "Top 15 Instructors" (BBA-level instruction), Ross School of Busit University of Michigan | ness, 2007 |
| Nominee, "Outstanding Graduate Student Instructor Award" (University-wide instruction), University of Michigan | 2007 |
| INDUSTRY | |
| • Subject Matter Advisor to the Operations Subcommittee of the Wyoming Stable Token (WYST) initiative | 2024 onward |
| CNBC Disruptor 50 Advisory Council, CNBC Top 50 Tech Leaders Award, InterCon | 2022 onward 2019 |

| UEST TEACHING AT OTHER INSTITUTIONS | |
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| Executive MBA Program, University of Colorado Denver | 2022 |
| Executive MBA Metro NY Program, Cornell University | 2024 |
| ONFERENCES & EVENTS | |
| Co-Organizer (w/ Responsible Business Center, Fordham Gabelli) & Big Path Capital, "Investing for Impact: Featuring Big Path Capital" (Sponsored by Big Path Capital & Beatrice Advisors), Family Stewardship Council, Gabelli School of Business (May 2) | 2025 |
| Co-Organizer (w/ Responsible Business Center, Fordham Gabelli & VC Include), "Black Champions, GPs and Allocators: Featuring VC Include" (Sponsored by Lupoff/Stevens Family Office & Beatrice Advisors), Family Stewardship Council, Gabelli School of Business (Feb. 21) | 2025 |
| Co-Organizer (with Academy of Management), "Academy of Management Review (AMR) & Academy of Management Annals (AMA) Paper Development Workshop," Gabelli School of Business (Jan. 10) | 2025 |
| • Co-Organizer (w/ Paul Gray, Ironhold Capital), "FSC Annual Conference" (Sponsored by PCR Financial Aggregation & Peapack Private)," Family Stewardship Council, Gabelli School of Business (Nov. 21) | 2024 |
| Co-Organizer (w/ Responsible Business Center, Fordham Gabelli & Investors Circle), "Early Stage Investing in Social Enterprises: Featuring Investors Circle" (Sponsored by Secro & Realize Impact), Family Stewardship Council, Gabelli School of Business (Oct. 11) | 2024 |
| Co-Organizer (w/ Paul Gray, Ironhold Capital) & Emcee, "A Fireside Chat with Anthony Scaramucci" (Moderated by Gunjan Banerji, WSJ)," Family Stewardship Council, Gabelli School of Business (May 9) | 2024 |
| Co-Organizer (w/ Paul Gray, Ironhold Capital), "FSC Annual Conference," Family Stewardship Council, Gabelli School of Business (Nov. 21) | 2023 |
| Co-Organizer (with Academy of Management), "Academy of Management Perspectives (AMP) Paper Development Workshop," Gabelli School of Business (May 16) | 2023 |
| Co-Organizer (with Chainhaus & Fordham FinTech Network), "DefiCon," Gabelli School of Business (Mar. 25) | 2023 |
| Co-Organizer (with Fordham Women in Business) & Emcee, "When Women Lead: A Fireside Chat with Julia Boorstin," Gabelli School of Business (Dec. 7) | 2022 |
| Organizer, "Blockchain Disruptor Conference," Gabelli School of Business (Apr. 28-29) | 2018 |
| RESENTATIONS | |
| • Emcee: "A Fireside Chat with Anthony Scaramucci" (Moderated by Gunjan Banerji, WSJ)," Family Stewardship Council, Gabelli School of Business (May 9) | 2024 |
| Keynote Speaker: "Why Care About Blockchain?" Society for Information Management New York Metro (SIMNY) Chapter (Feb. 29) | 2024 |
| Keynote Speaker: "Why Care About Blockchain?," International Conference on Emerging Challenges (ICECH): Smart Business and Digital Economy, Ninh Bihn, Vietnam (Nov. 3) | 2023 |

| • | Invited Speaker: "Handling the Review Process," International Conference on Emerging Challenges (ICECH) Pre-Conference Workshop for Junior Faculty, Ninh Bihn, Vietnam (Nov. 2) | 2023 |
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| • | Invited Subject Matter Expert for a fireside chat on the topic of "Out-sourcing, In-Sourcing, and the Future of Trade" with Meredith Broadbent, former chair of the U.S. International Trade Commission, Camp David Saratoga Weekend sponsored by David N. Deutsche & Co. (Aug. 18) | 2023 |
| • | Co-Author Presenter, "Rituals as Conditional Enactments: The Initiation and Evolution of the NBA Players Draft," EGOS Conference, Sardinia, Italy (July 6) | 2023 |
| • | Invited Speaker: "Blockchain, Smart Contracts & DEXs," CIO Roundtable (Mar. 10) | |
| • | Invited Speaker: "A Brief Tour of Blockchain," At the Intersection of Human + Tech event, Development and Alumni Relations (DAUR), Gabelli School of Business (Apr. 3) | 2023 |
| • | Emcee: "When Women Lead: A Fireside Chat with Julia Boorstin," Fordham Women in Business, Gabelli School of Business (Dec. 7) | 2022 |
| • | Moderator: "Blockchain in ESG" Panel, Fordham Graduate Net Impact and Gabelli Tech & Entrepreneurs (GTECH), Virtual Event (Apr. 6) | 2022 |
| • | Panelist: "NFT's: Welcome to the Metaverse," Museum of American Finance, Virtual Event (Feb. 15) | 2022 |
| • | Moderator: "2021 American Innovation Conference," Gabelli School of Business | 2021 |
| • | Panelist: "Publishing in AMJ: Reviewing Tips from Editorial Review Board Members," Session #173, Academy of Management, Virtual Conference | 2021 |
| • | Discussant: "Bureaucracy and Institutions," Symposium #13215, Academy of Management, Virtual Conference | 2020 |
| • | Co-Author Presenter: "Confidence Intervals for Marginal Effects and Predictive Margins in Logit Models," Social Statistics Section, American Statistical Association: Denver, CO, USA | 2019 |
| • | Invited Speaker: "Blockchain Bootcamp," World Blockchain Forum, NYC, NY, USA | 2019 |
| • | Invited Speaker: "Blockchain, Smart Contracts & IoT," InterCon, Las Vegas, NV, USA | 2019 |
| • | Invited Speaker & Panelist: "Blockchain Basics," Financial Technology: Friend or Foe? Panel, Guggenheim Partners, LLC, New York, NY, USA | 2019 |
| • | Keynote Speaker: "Beyond Bitcoin: Blockchain, Cryptos, Smart Contracts, Oh My!," Technically Speaking Series, Technological Leadership Institute, College of Science & Engineering, University of Minnesota, Minneapolis, MN, USA | 2018 |
| • | Keynote Speaker: "Blockchain & the Food Industry," Association of Food Industries, Newark, NJ, USA | 2018 |
| • | Speakers List: "Blockchain," Concordia Annual Summit, New York, NY, USA | 2018 |
| • | Keynote Speaker: "Blockchain & the Food Industry," Institute of Food Technologists, Newark, NJ, USA | 2018 |
| • | Keynote Speaker: "Building a Blockchain Program," Blockchain Technology & Organizations Research Symposium, UConn School of Business, Stamford, CT, USA | 2018 |
| • | Panelist: "Blockchain – Entrepreneurial and Strategic Implications: Framing the Research Agendas," Academy of Management, Chicago, IL, USA | 2018 |
| • | Co-Author Presenter: "Selecting Partners and Building Networks," Academy of Management, Chicago, IL, USA | 2018 |
| • | Co-Author Presenter: "Prior Alliance Experience & Alliance Formation for New Resources after Technological Discontinuity," Strategic Management Society special conference on Alliances, Mergers & Acquisitions, Costa Rica | 2017 |

| • | Co-Author Presenter: "From Homo Economicus to Homo Virtus: Toward a Virtuous Global Economy," Society for Business Ethics, Anaheim, CA, USA | 2016 |
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| • | Presenter: "Rituals as Conditional Enactments: The Initiation and Evolution of the NBA Players Draft," Academy of Management, Vancouver, Canada | 2015 |
| • | Presenter: "Planting Your Idea in Your Boss' Mind: A Preliminary Conceptualization of Inception," GEM&L Conference, Helsinki, Finland | 2015 |
| • | Presenter: "How Institutional Leaders Repair Legitimacy: The Case of Misconduct and the NFL," Academy of Management, Philadelphia, PA, USA | 2014 |
| • | Presenter: "A Model of Competitive Impression Management: Edison versus Westinghouse in the AC/DC Standards War," Academy of Management, Philadelphia, PA, USA | 2014 |
| • | Session Chair: "Living on the Edge: Organizational Deviance and Its Causes," Academy of Management, Philadelphia, PA, USA | 2014 |
| • | Presenter: "Conservation of Responsibility & Context Manipulation in High Context Communication Cultures," Academy of Management, Orlando, FL, USA | 2013 |
| • | Presenter: "Morally Contested Technology: Delegitimation by Adoption via Controversial Use & Illegitimate Users," Academy of Management, Orlando, FL, USA | 2013 |
| • | Presenter: "The Halo Effect of Regulatory Change: A Financial Markets Event Study of Passage of the FDA Food Safety Modernization Act," Academy of Management, Boston, MA, USA | 2012 |
| • | Presenter: "Individual-level Drivers of Reputation Formation in Evolving Technology Fields," Academy of Management, Boston, MA, USA | 2012 |
| • | Presenter: "Identity and the Paradox of Innovation: Product-level Successes and Organizational-level Failures," Academy of Management, San Antonio, TX, USA | 2011 |
| • | Presenter: "Logics of Logics: Rigidity and Responsiveness Logics in the National Football League," Academy of Management, San Antonio, TX, USA | 2011 |
| • | Co-Author Presenter: "Cognitive Adaptability and Deference: Entrepreneurial Teams and High-Tech Venture Performance," Eastern Academy of Management, Boston, MA, USA | 2011 |
| • | CFO Alliance, Guest Speaker, "CFO Leadership in a Global Environment" | 2010 |
| • | Session Chair: "Power, Hubris, and Influence in the Upper Echelons," Academy of Management, Montreal, Canada | 2010 |
| • | Presenter: "Which is Better for the Public Good: One Large Regulator or Multiple Small Regulators? A Computational Approach to a Numbers Problem," Academy of Management, Montreal, Canada | 2010 |
| • | Presenter: "Which is Better for the Public Good: One Large Regulator or Multiple Small Regulators? A Computational Approach to a Numbers Problem," Management Systems Seminar Series, Fordham University, New York, NY, USA | 2010 |
| • | Presenter: "Regulatory Targeting During Times of Corporate Scandals: How Social Discourse Influences the Norms of Punishment and Creates a Liability of Status," Management Systems Seminar Series, Fordham University, New York, NY, USA | 2009 |
| • | Presenter: "Regulatory Targeting During Times of Corporate Scandals: How Social Discourse Influences the Norms of Punishment and Creates a Liability of Status," American Sociological Association, Boston, MA, USA | 2008 |
| • | Presenter: "Regulatory Targeting During Times of Corporate Scandals: How Social Discourse Influences the Norms of Punishment and Creates a Liability of Status," M&O Seminar Series, Stern School of Business, New York University, New York, NY, USA | 2008 |

| • | Presenter: "Your Undivided Attention, Please: How Third-Party Entities Compromise the Survival of Associating Organizations," Academy of Management, Anaheim, CA, USA | 2008 |
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| • | Session Chair: "Elements of Ecology: Examining the Assumptions," Academy of Management, Anaheim, CA, USA | 2008 |
| • | Invited Participant: "The Impact of Concern on Inter-firm Relations," Consortium on Competitiveness and Cooperation (CCC), Lausanne, Switzerland | 2006 |
| • | Invited Participant: OMT PhD Consortium, Academy of Management, Atlanta, GA, USA | 2006 |
| • | Presenter: "Status Similarity and Status Salience: Reconciling Response to Negative Deviance," Strategic Management Society Conference, Vienna, Austria | 2006 |
| • | Presenter: "Defense against the Dark Arts: Role-based Response to Role-based Deviance," Academy of Management, Atlanta, GA, USA | 2006 |
| • | Invited Participant: TIM Consortium, Academy of Management, Honolulu, HI, USA | 2005 |
| • | Presenter: "The Instability of Inter-firm Relations: An Informational Approach," CSIB Seminar Series, Ross School of Business, University of Michigan, Ann Arbor, MI, USA | 2005 |
| • | Discussant: "Alliances & Performance," Academy of Management, New Orleans, LA. USA | 2004 |

ADMINISTRATIVE WORK

Director, Full-time Cohort MBA Program, Gabelli School of Business

7/2015-6/2018

- Introduced *Gabelli Launch*, a month-long onboarding experience for MBA1s:
 - o Leadership & cross-cultural teamwork module
 - o Global Immersion NGO Consulting Project (Latin America)
 - Career development module
 - Data & Analytics module
- Pursued curriculum innovation & restructuring
- Achieved marked increase in quality measurements, including:
 - o 47 point increase in *U.S. News & World Report* ranking (2015: #110 | 2018: #63)
 - o 37 point increase in *Poets & Quants* ranking (2015: #99 | 2017: #62)
 - o 12 point increase in *Bloomberg Businessweek* ranking (2015: #72 | 2017: #60)
 - o Debut in *The Economist* ranking (2017: #92)
 - o Debut in *Corporate Knights Better World MBA* ranking (2018: #11)
 - o Re-entry into the *Forbes* ranking (2015: unranked | 2018: #70)

Director, Professional MBA Program, Gabelli School of Business

7/2015-6/2018

- Introduced major curriculum revision
 - Streamlined credit requirements from 60 to 52
 - Introduced Fixed Core + Flex Core components
 - o Introduced bookend modules
 - "Value & Values" module at program start
 - Business Simulation at program end
- Achieved marked increase in quality measurements, including:
 - o 40 point increase in *U.S. News & World Report* ranking (2015: #91 | 2018: #51)

Member, Visioning Committee for the Center for Teaching & Learning

7/2021-4/2022

• Provost Committee

| Member, Search Committee for Dean of the Gabelli School of Business | 5/2022-12/2022 |
|---|--------------------------------|
| Provost Committee Member, Executive Committee, Gabelli School of Business | 7/2021-6/2022 7/2012-6/2014 |
| Member, Research Committee, Gabelli School of Business Member, Strategic Planning Committee, Gabelli School of Business | 7/2017-6/2019 2/2024 onward |

PROFESSIONAL ASSOCIATIONS

- Academy of Management, OMT Division & MH Division
- British Blockchain Association

PUBLIC COMMENTARY

Media Appearances

- New York Post, "What is crypto mining and how does it work?," by Thomas Barrabi, Apr. 30, 2025
- *P3 Bulletin,* "A riff off the old blockchain: How a new technology is looking to disrupt P3s," by Arthur Schurr, Dec. 10, 2024.
- Fortune, "Bitcoin gains more than 5% as crypto industry celebrates SEC's approval of spot ETFs," by Marco Quiroz-Gutierrez, Jan. 11, 2024.
- *TechCrunch*, "Ripple's XRP case 'underscores the need for regulatory clarity'," by Jacquelyn Melinek, July 19, 2023.
- Fast Company, "Think crypto winter was bad? The SEC's insider-trading fight could collapse the entire market," by Sam Becker, Jan. 21, 2023.
- Business.org, "Simple Solutions: Should Your Business Invest in Blockchain?" by Alexander Kerai, Apr. 20, 2022.
- Fortune, "How to get a crash course on crypto without enrolling in a degree program," by Sam Becker, Sept. 15, 2021.
- *Fortune*, "How MBA programs are adapting to 'huge' interest in cryptocurrencies," by Sam Becker, July 23, 2021.
- *U.S. News & World Report*, "How VR Enhances the Business School Experience: Simulated 3D environments and tech tools are preparing MBA students for the future," by Linda Childers, Mar. 28, 2019.
- *Financial IQ*, U.S. Bank, "Telltale signs of joint venture problems," by Kerby Meyers, May 30, 2018.
- Business Insider, "The defining difference between Japanese and American work cultures can be boiled down to a word without a direct English translation," by Shana Lebowitz, Feb. 15, 2018.
- PIX11 News at 5 (WPIX) with Narmeen Choudhury, July 25, 2014.
- *Mint Press News*, "Botched Execution in Arizona: A Shot in the Arm for Debate on Capital Punishment," by Frederick Reese, July 28, 2014.
- Political Junkies with Alyona Minkovski on HuffPostLive, Apr. 8, 2014.
- WKXL-AM 1450, Financial Spectrum with Bill Kearney, Mar. 12, 2012.
- *U.S. News & World Report*, "What the Résumés of Top CEOs Have in Common," by Liz Wolgemuth, May 21, 2010.
- WFUV-FM 90.7, Fordham Conversations with Robin Shannon, Mar. 13, 2010.
- RepChatter, "Toyota: The Road to Brand Reputation Recovery," Mar. 11, 2010.
- CBS Evening News with Katie Couric, "Toyota Turmoil May Help Detroit," Feb. 3, 2010.

Regulatory Commentary

- Title: "Medicare Program: Medicare Shared Savings Program—Accountable Care Organizations (CMS-1461-P)" | Document ID: CMS-2014-0155-0002 | Document Type: Rulemaking | Agency: Centers for Medicare Medicaid Services (CMS), Feb. 6, 2015.
- Title: "Standards and Processes for Global Securities Financing Data Collection and Aggregation" (13 November 2014) | Document Type: Consultative Document | Policy Area: Shadow Banking | Agency: Financial Stability Board (FSB), Apr. 20, 2015.

Opinion Editorials

- "Am I Preparing My Students for the Future?" *AACSB Insights*, Sept. 20, 2023: https://www.aacsb.edu/insights/articles/2023/09/am-i-preparing-my-students-for-the-future
- "On The Intrinsic Value of Bitcoin," *Medium*, Jan. 15, 2018.
- "Could the Supreme Court Re-Legalize Discrimination?" *Truthout*, Mar. 31, 2014.

| EDUCATION | | |
|--|------|--|
| Ross School of Business, University of Michigan, Ann Arbor, MI, USA Ph.D. in Strategy (Cognate: Economics) | 2007 | |
| Ross School of Business, University of Michigan, Ann Arbor, MI, USA M.B.A. with Distinction (Concentrations: Strategy and Finance) | 2002 | |
| Occidental College, Los Angeles, CA, USA B.A. in Japanese Language and Culture | 1992 | |
| Waseda University, Tokyo, Japan Study Abroad Program | 1991 | |